

Humboldt Health Services Redevelopment Project

A project to rebuild St. Elizabeth's Hospital and integrate Community Services

Snap shot of the new facility:

- 34 acute in-patient beds, (32 medical/surgery beds and 2 obstetrical beds)
- 2 observation rooms with a 4 stretcher capacity
- 10 day-surgery stretchers
- Expanded ambulatory care, emergency and diagnostic space
- A wide variety of community based services
- Itinerant services
- A staff of more than 200 employees

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A proud history and a bright future

St. Elizabeth's Hospital is the largest district hospital in Saskatoon Health Region. The original hospital building was built in 1911, with additions made in 1919 and 1928.

In 1955 the existing building was constructed and officially opened by the Honourable T.C. Douglas.

St. Elizabeth's Hospital, owned by the Saskatchewan Catholic Health Corporation, is a valued and cherished part of the Humboldt community, with a long history of offering faith-based health care services.

Guided by their mission, vision and values, the staff at St. Elizabeth's strives for excellence each and every day, providing compassion and excellence in care to patients, clients and their families.

The Humboldt Health Services Redevelopment Project will support the continuation of this proud

tradition as St. Elizabeth's moves toward a future with expanded ambulatory care, emergency and diagnostic space. The new facility will house 34 acute in-patient beds (32 medical/surgical beds and two



St. Elizabeth's Hospital of Humboldt, built in 1955.

obstetrical beds) and two observation rooms with a four stretcher capacity.

Under the same roof, patients and residents will find community services including:

- ◆ Home Care;
- ◆ Public Health Nursing, inspection and dental education;
- ◆ Mental Health;
- ◆ Acquired Brain Injury;
- ◆ Health Promotion, and

- ◆ Itinerant services such as speech pathology, psychiatry, early childhood psychology, hearing plan and more.

The new facility will deliver a wide array of integrated health services from one location, promoting client centered care.

Patients and clients will enjoy improved access to health care services.

Did you know?

Many of the employees of St. Elizabeth's Hospital and Community Services come to the community of Humboldt to work from 40 different towns and rural municipalities surrounding the city of Humboldt.



The Project Advisory Committee

The Project Advisory Committee provides the Saskatoon Health Region and the Executive Sponsor with strategic advice with respect to significant issues related to the Humboldt Health Services Redevelopment Project.

The Project Advisory Committee includes: Darlene Eberle, Committee Chair, Saskatoon Regional Health Authority;

Kelvin Fisher, Executive Sponsor, Saskatoon Health Region; Joe Hinz, St. Elizabeth's Hospital Board; Shirley McNeil, St. Elizabeth's Hospital Administration; Richard Voellmecke, St. Elizabeth's Hospital Foundation Board; Marilyn Breker, St. Elizabeth's Hospital Foundation Administration; Dennis Korte, Mayor, City of Humboldt; James Gerspacher, Rural

Municipalities; Maurice Plemel, Action Humboldt; Dr. Warren Huber, Physician Representative; Iv-Lee Kane, Corporate and Public Affairs, Saskatoon Health Region; Gary Loewen, Project Manager.

The Project Advisory Committee meets on a monthly basis, or more often when necessary. The committee is responsible for monitoring, reviewing and advising in the areas of:

- the project's progress against established timelines;
- community relations;
- strategic design issues;
- project funding;
- significant project issues
- development of communication strategies; and
- providing strategic advice to the project's Executive Sponsor.



Humboldt Health Services Redevelopment Project Advisory Committee. Front Row: Darlene Eberle, Dr. Warren Huber, Kelvin Fisher, James Gerspacher, Back Row: Iv-Lee Kane, Maurice Plemmel, Dennis Korte, Joe Hinz, Marilyn Breker and Gary Loewen Missing: Shirley McNeil

A little background - Project history

St. Elizabeth's Hospital received approval for a renovation project in 1988. The renovation budget was \$3 million, but tenders exceeded the budget by \$1 million. At that time, renovation plans were deferred. In 1996 Central Plains Health District established a planning committee.

Three options were considered:

1. Renovate the entire building
2. Renovate part of the building, build a new addition, and abandon part of the old building
3. Replace the entire building

An architectural and engineering analysis was

undertaken to determine which of the three options was the most viable. Analysis determined Option 3 would cost only a half million dollars more than Option 2, but would actually save substantial operating funds over the course of the next 40 - 50 years in both human
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How big?

Scope of project

- 34 acute in-patient beds (32 for medical/surgical and 2 obstetrical)
- 2 observation rooms with a capacity for 4 stretchers
- 10 day surgery spaces
- Expanded ambulatory care, outpatients, and emergency space
- Expanded X-ray space
- Expanded Laboratory space
- Expanded Therapies space
- Expanded Community Oncology (Chemotherapy) space
- Expanded specialist itinerant clinic space
- Consolidation of community-based services including:
 - a) Home Care
 - b) Public Health Nursing, inspection, dental education
 - c) Mental Health
 - d) Acquired Brain Injury
 - e) Health Promotion
 - f) Addictions
 - g) Itinerant Services such as speech pathology, psychiatry, early childhood psychology, Hearing aid plan, etc.
- Administrative Services, St. Elizabeth's and Saskatoon Health Region

Did you know?

St. Elizabeth's Hospital and Community Services in Humboldt provide employment for 237 employees with an annual payroll of approximately \$9 million.

Where?

Legend

- A** ACCOMMODATIONS
- S** SCHOOLS
- P** PARKS
- C** CEMETERIES
- 1** CITY HALL
- 2** CHAMBER OF COMMERCE
- 3** VISITOR INFORMATION
- 4** POST OFFICE
- 5** LIQUOR STORE
- 6** FIRE HALL
- 7** RCMP
- 8** AMBULANCE
- 9** BUS DEPOT
- 10** LIBRARY
- 11** WILLKOMMEN CENTRE
- 12** MUSEUM
- 13** WATER TOWER
- 14** LEGION HALL
- 15** SENIORS CENTRE
- 16** ST. MARY'S VILLA

City of Humboldt

New Hospital Location →



How long?

Project Timelines

Below is a tentative schedule for the tendering, construction and completion of the project.

Construction Tender	February 2007
Construction Start	Spring 2007
Construction Completion	Spring 2008
Building Occupancy/Commissioning	Spring 2008

“Never doubt that a small group of thoughtful, committed citizens can change the world. Indeed, it’s the only thing that ever has.”

*Margaret Mead
1901-1978*

Questions and answers

Why are we not renovating the existing hospital building?

An architectural and engineering review was undertaken in 1998. It was determined that renovation of the entire building would not be feasible for the following reasons:

- Renovation would not adequately address accessibility for people using wheelchairs or with physical disabilities.
- The physical layout of the existing building with its long narrow corridors on three floors does not lend itself to efficient flow of patients and staff.
- Two accreditation surveys by Canadian Council on Health Services Accreditation, identified serious concerns related to client and staff safety. They strongly recommended replacement of the existing facility.
- There were numerous physical deficiencies including crumbling sewer pipes, deteriorated electrical wiring, and leaks in the roof, to name a few.

The review also explored the potential of constructing a new wheelchair accessible addition while renovating part of the existing building. The review concluded that this option would cost virtually the same as constructing an entirely new building.

However, construction of a new building would allow for the design of efficient work spaces and work flow, as well as savings in operating costs through lower maintenance expenses and improved energy efficiency.

Why are community-based services being relocated into the new facility?

The trend across our province, and indeed across Canada, is to integrate

health services to the greatest extent possible. Saskatoon Health Region operates integrated facilities in Wynyard, Lanigan, Wadena, Cudworth, Nokomis and Watson.

In these locations, all health services delivered in the community are co-located in a single integrated facility, improving access to services and promoting client centred care. It facilitates improved teamwork and delivery of services through enhanced communication and coordination of care.

What are the costs associated with constructing space for community-based services in the new building?

The estimated cost of the space for the community-based services is \$1.5 million or 4.8 per cent of the total construction cost for the entire facility. The local share (35 per cent) specifically for the community-based services is calculated to be \$525,000 or 3.9 per cent of the entire local share of \$13,350,000.

Why is the old building going to be demolished?

It has been determined the existing building cannot be utilized for any other use without a very substantial investment in renovation and/or repair. There is asbestos in the building which poses a safety hazard should the building be abandoned and left empty. In addition, empty buildings are subject to vandalism and other property crimes.

Finally, the Sisters of St. Elizabeth own the land on which the current building is located. It is appropriate to demolish the building and responsibly address any environmental issues (asbestos) prior to returning the land to the Sisters.

Project History

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resources and utilities and maintenance.

A capital application was submitted to Saskatchewan Health in 1998 but was not approved because of scope concerns.

A second capital application was submitted in late 1998.

Saskatchewan Health provided approval in 1999 for Central Plains Health District to proceed to the planning stage.

Notably, two accreditation surveys by the Canadian Council on Health Services Accreditation identified serious concerns related to client and staff safety. They strongly recommended replacement of the existing facility.

In October 2005, Saskatoon Health Region received approval from Saskatchewan Health to proceed to tender for design consultants.

In November 2005, Friggstad Downing Henry Architects of Saskatoon in collaboration with LM Architectural Group of Winnipeg was awarded design tender.

The functional space plan was approved in mid May of this year, by Saskatchewan Health, along with the concept plan.

The schematic design stage is expected to be completed by July 2006. Detailed working drawings and blue print development will immediately follow the schematic design approval.

Questions and answers continued

Will staff and physicians have any input into the building design?

It is absolutely imperative that staff and physicians who will be working everyday in the building are involved in its design.

There are currently eight staff/physician working groups collaborating with architects to develop the schematic design.

We are very fortunate in the planning of our facility. There is staff representation from the different areas of the building to ensure that the design will work efficiently for staff, clients and patients.

What is being done to communicate with the community?

From the use of a Project Advisory Committee with representation from the community, surrounding areas and Action Humboldt, to including staff in the design decisions that will affect their work spaces, Saskatoon Health Region is committed to maintaining an open and transparent process for the Humboldt Health Services Redevelopment Project.

Communication with community and area citizens has included newspaper articles, and interviews. In addition, several meetings have been held with the urban and rural municipalities in and surrounding Humboldt.

As the project progresses, a community meeting will be held. In the meantime a Project Hotline has been set up to answer questions.

To access the ***Project Hotline*** dial Toll-free 1-866-655-7789. Questions can be left on the hotline

answering machine 24 hours a day.

You may also email:
ask@saskatoonhealthregion.ca

All inquiries will be answered within one week.

Why has the project cost escalated so much?

The original budget estimate was determined in the year 1999. By the time the building is ready for occupancy, more than nine years will have passed. During this time a number of factors have influenced the project cost. These include:

- Nine years of inflation;
- The size of the project has grown slightly with the addition of new services;
- Extraordinary increases in the cost of construction materials;
- A shortage of skilled labour has increased labour costs;
- Booming construction activity in this province has resulted in fewer general contractors bidding on large projects of this size. Accordingly, this has increased the costs of construction projects; and
- Technology requirements such as isolation rooms requiring negative pressure to control infection outbreaks such as SARS.

Information Hotline

1-866-655-7789

or email:

ask@saskatoonhealthregion.ca

What if we need more acute beds in the future?

Medicine has changed significantly in the past 20 years. More services are being provided on an out-patient basis. This trend in patient care is expected to continue. However, the building's design and mechanical systems will support a future expansion of acute beds if it ever becomes necessary.

How much?

The cost of capital construction is estimated to be a maximum of \$31 million. The cost of equipment and furnishings is estimated to be \$2.5 million. It should be emphasized these are only estimated costs at this time. The project team is working closely with Saskatchewan Health to reduce the capital construction costs to the greatest extent possible. Recent program and design modifications have resulted in some anticipated budget savings. As detailed design development progresses over the next few months the project costs will continue to be fine-tuned and the capital construction budget revised accordingly.

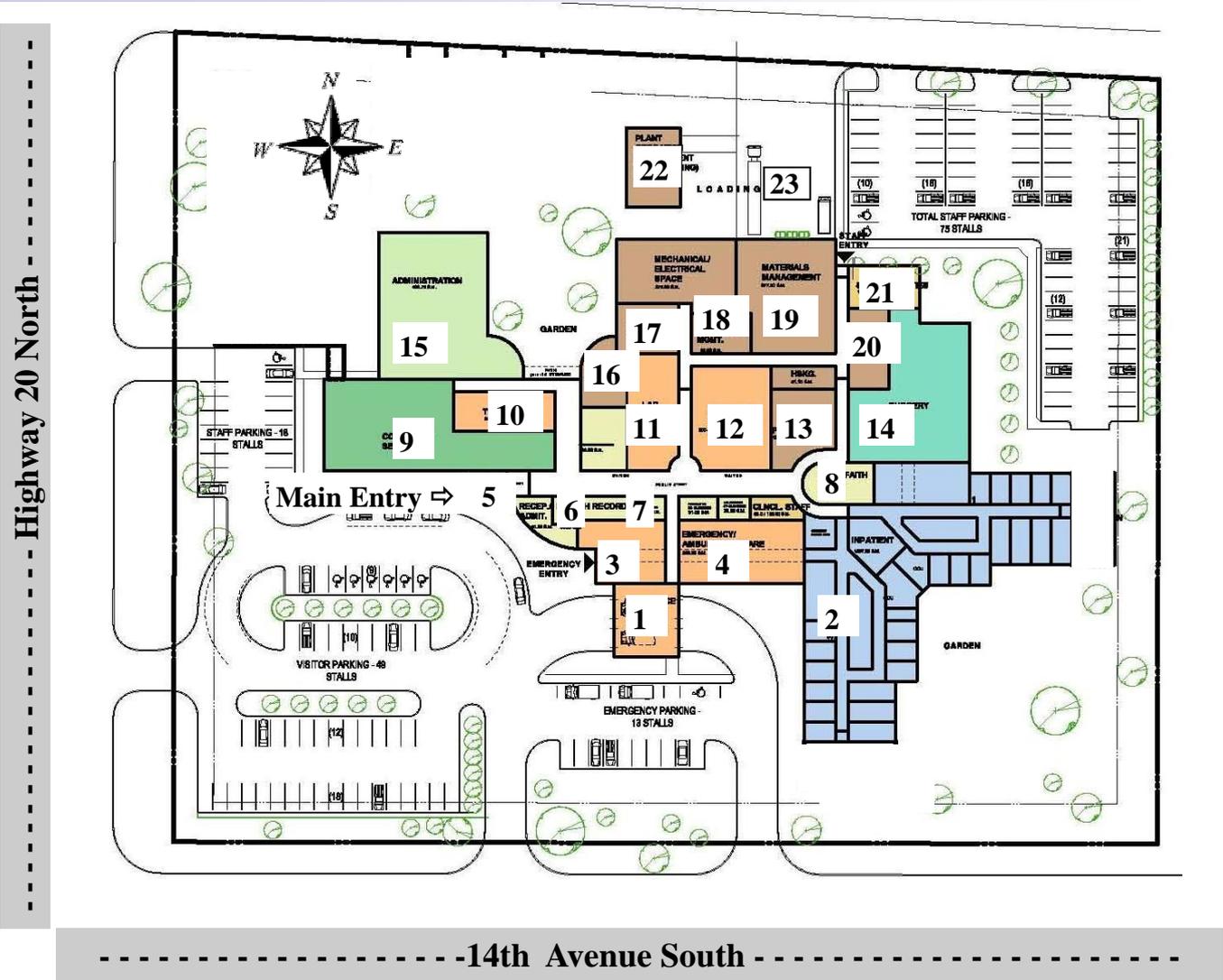
Based on the current estimated project cost the required local funding share is \$13,350,000. The current local share committed at this time equals \$12,653,490.

Local funding has been committed by: St. Elizabeth's Hospital Reserve, St. Elizabeth's Hospital Foundation, and Humboldt and area Urban and Rural Municipalities.

How can I make a donation?

Contact Marilyn Breker, St. Elizabeth's Foundation, at (306) 682 - 4450 if you would like to make a tax deductible donation to the *Humboldt Health Services Redevelopment Project*.

What will it look like?



- | | |
|-------------------------------|-------------------------------------|
| 1. Ambulance bay | 13. Pharmacy |
| 2. Inpatient wing | 14. Surgery |
| 3. Emergency entrance | 15. Administration, conference room |
| 4. Outpatient Ambulatory Care | 16. Cafeteria |
| 5. Main entrance/Admitting | 17. Kitchen |
| 6. Health Records | 18. Plant Operations |
| 7. Foundation office | 19. Materials Management |
| 8. Interfaith chapel | 20. Sterile Processing |
| 9. Community Services | 21. Staff facilities |
| 10. Therapies | 22. Maintenance outbuilding |
| 11. Lab | 23. Loading |
| 12. Diagnostic Imaging/ X-ray | |

